

Title: Challenges Faced by the Indian Education System in Skill Enhancement

Jutika Bora

Assistant Professor, Department of Education, Nonoi College, Nagaon (Assam)

Abstract :

India is one of the youngest nations globally, with a significant demographic advantage. It is essential to develop skills to benefit from its large human capital. However, the Indian education system still faces major challenges in meeting the needs of a changing job market. The gap between education and employability is well-known, and many government and non-government initiatives have tried to fix it. Still, problems such as outdated curricula, insufficient vocational training facilities, lack of soft-skill training, poor teacher preparation, and regional inequalities continue. A significant portion of India's youth remains unemployable because their theoretical knowledge does not match practical skill requirements.

This paper examines the many challenges that impede effective skill development in India's education system. It looks closely at the failure to implement policies properly, the weak connection between academia and industry, and the urban-rural and socio-economic gaps in access to quality skill development. The article also discusses how gender biases and low digital literacy limit the potential of India's young population. With the introduction of the National Education Policy (NEP) 2020, there is new hope, but also doubts about its real impact on skill-based education in India.

The study uses a qualitative method, gathering secondary data from government reports, academic studies, and policy documents to give a clear view of the systemic challenges and potential improvements. It stresses the urgent need to shift from rote learning to a more hands-on, holistic, and job-focused education model. The paper highlights the need to integrate vocational education into regular schooling, improve digital and technological resources, and encourage cooperation with industry partners to develop relevant skills.

In conclusion, the paper argues that while India aims to build a skilled workforce, the path to achieving this goal is filled with ongoing challenges. Tackling these issues requires not only reforms in the system but also changes in behavior, institutions, and teaching methods. Creating a truly inclusive and effective skill-enhancing education system will depend on cooperation among various stakeholders, continuous feedback on policies, and region-specific actions that consider India's diverse culture.

Keywords: Skill development, Indian education system, employability, vocational education, NEP 2020, digital divide, industry-academia collaboration, gender disparity, educational reform, youth employment.

Introduction :

India, with over 1.4 billion people, has one of the largest youth populations in the world. This demographic benefit has often been seen as a possible driving force for national progress and global competitiveness. Yet, this potential remains unfulfilled due to a long-standing mismatch between the education provided and the skills needed in the workforce. As technology advances quickly and globalization increases, the Indian education system is under more scrutiny for not adequately preparing students for the job market.

The need for skill development, although not new, has become urgent in recent years. Global competitiveness relies on a workforce that possesses not just academic knowledge but also practical, technical, and soft skills. India's economic goals, such as the "Make in India" initiative and the target of becoming a \$5 trillion economy, depend heavily on having a skilled workforce. However, various studies show that a large number of Indian graduates lack job-relevant skills, making them unemployable.

Despite the growth of universities, colleges, and vocational institutions, the Indian education system remains focused on theory, outdated curricula, and exam-based evaluation. This has resulted in a widening skills gap in various sectors. Reports from the National Skill Development Corporation (NSDC) and NITI Aayog reveal that fewer than 5% of India's workforce is formally skilled, which is alarmingly low when compared to developed countries.

In addition to systemic inertia, deeper issues such as regional disparities in access to education, lack of teacher training, insufficient industry collaboration, and gender inequality add to the skill crisis. Rural areas and economically disadvantaged states often lack the infrastructure needed for effective skill training. Cultural biases and societal norms also deter female participation in technical and vocational education, which hinders gender-inclusive skill development.

Another major problem is the increasing technological divide. As digital skills become essential for employment, many students, especially in rural and underserved areas, find themselves left out of the digital learning revolution. The COVID-19 pandemic has further highlighted the weaknesses in India's digital infrastructure, showing how unprepared the education system is in providing equitable online learning opportunities.

The National Education Policy (NEP) 2020 has made an ambitious attempt to reform the education system by stressing experiential learning, vocational education from early grades, and technology integration. However, the execution of these reforms remains inconsistent across states. Without a clear plan and strong coordination among all parties involved, the goals of NEP 2020 may remain unachievable.

This article aims to identify the main challenges in India's education system that prevent meaningful skill enhancement. It argues that to fully utilize its human capital, India must significantly change its educational priorities, adopt inclusive teaching methods, and create a strong link between education and employment.

Background:

Skill development in India has long been seen as vital for economic growth, social progress, and national competitiveness. However, the path to a skill-focused education system has been slow and inconsistent. Traditionally, the Indian education system has emphasized academic and theoretical learning at the expense of vocational training and practical skills. This imbalance has produced a workforce that is educated but not necessarily ready for work.

The origins of the current skill crisis go back to the colonial period when education was mainly designed to create clerical workers for British administration. This model, which prioritized rote learning and uniform examinations, stayed largely unchanged even after independence. Although several education commissions and policy reforms were introduced throughout the 20th century, including the Kothari Commission (1964–66) and the National Policy on Education (1986), vocational training was given little attention.

Only in the early 2000s did skill development start receiving serious focus in policy discussions. With the economy liberalizing and global job markets emerging, it became clear that India's education system needed to adapt to prepare its youth for various job opportunities. Establishing the National Skill Development Corporation (NSDC)

in 2008 marked a significant turning point. The NSDC was given the task of attracting private investment and creating standardized skill training programs.

Following this, the Skill India Mission, launched in 2015, aimed to train over 400 million people by 2022 through initiatives such as the Pradhan Mantri Kaushal Vikas Yojana (PMKVY), which offered short-term skill training for youth nationwide. Other programs like the National Apprenticeship Promotion Scheme (NAPS) and Deen Dayal Upadhyaya Grameen Kaushalya Yojana (DDU-GKY) aimed to build a network of training centers and encourage employment-based skill training in rural and urban areas.

Despite these efforts, skill training programs often faced challenges related to poor facilities, a lack of certified trainers, outdated curricula not aligned with market demands, and weak monitoring systems. Many courses did not teach students vital soft skills, language skills, or digital competencies which are increasingly important in today's job market. Additionally, there was little recognition or credit transfer between vocational and formal higher education, creating a negative perception of skill-based learning.

Acknowledging these issues, the National Education Policy (NEP) 2020 has prioritized skill development by proposing to integrate vocational education into all school levels, starting from Grade 6. It encourages multidisciplinary learning, internships, and collaboration with industry partners. The policy also aims to close the gap between academic and vocational education, ensuring that students can switch smoothly between skill training and higher education.

However, implementation is still a hurdle. Educational institutions often lack the necessary capacity, facilities, and trained staff to effectively deliver skill-based courses. Moreover, while the private sector's involvement is increasing, it remains insufficient to scale training programs and align them with job market needs.

The history of skill development in India reflects a gradual yet fragmented shift from a traditional knowledge-based system to one trying to focus on skills. However, unless systemic issues such as outdated teaching methods, low-quality training institutions, and poor policy integration are addressed, the goal of having a truly skilled workforce will remain out of reach.

In the following sections, this paper will look at the specific institutional and structural barriers that continue to hold back India's progress in skill development and evaluate how recent reforms, especially NEP 2020, can help overcome these challenges.

Policy Gaps and Implementation Challenges :

Even with the increasing focus on skill development in India's policies, several ongoing gaps hinder the effective implementation of skill enhancement programs. A disconnection between ambitious policy creation and practical execution has led to a situation where, despite many initiatives and funding, the results are far from satisfactory. The challenges are institutional, structural, financial, and administrative, often worsened by poor coordination among stakeholders.

One major issue is the fragmentation of governance and institutional responsibilities. Skill development in India is managed by multiple ministries and agencies, including the Ministry of Skill Development and Entrepreneurship (MSDE), Ministry of Education, Ministry of Labour and Employment, and several state departments. While this multi-ministerial approach aims to cover various sectors and demographics, it often results in duplicated efforts, overlapping programs, and a lack of a unified strategy. Coordination among these organizations is weak, leading to inefficiencies and delays in policy implementation.

Another significant gap is the short-term nature of most skill training programs. Key programs like the Pradhan Mantri Kaushal Vikas Yojana (PMKVY) offer short courses (usually 3 to 6 months), which are often too brief to teach industry-relevant skills in many technical fields. The emphasis on the number of trained individuals rather than quality and employment rates has resulted in poor job placements and underused trainees. Many who finish the programs struggle to find jobs or earn a decent living, raising questions about the efficiency of these initiatives. Funding limitations and poor resource distribution are also major barriers to implementation. Although federal funding may look significant, actual spending is often low due to bureaucratic issues, delayed payments, or an inability to manage resources at state and institutional levels. Training providers find it hard to maintain facilities, update curricula, hire skilled trainers, or invest in needed equipment due to inadequate financial support. Furthermore, many skill development centers operate without proper accreditation or standardized practices, affecting training quality.

The lack of alignment with industry needs is another pressing issue. Even though attempts to involve industry professionals through Sector Skill Councils (SSCs) exist, many training programs are still designed without enough input from industry players. Curricula often fall behind technological progress and changing market demands. This misalignment creates a situation where trained individuals remain unemployed, further widening the divide between education and industry.

Moreover, there is no national skill qualification framework that supports learners' transitions between vocational and higher education. This lack of clear pathways makes skill development appear like a 'dead end' for many students. Even though the National Skills Qualifications Framework (NSQF) was introduced to resolve this issue, its implementation varies widely across states and institutions. Without proper integration into the formal education system, vocational training remains viewed as inferior to academic learning.

The monitoring and evaluation systems for skill development programs are inadequate. Many initiatives do not undergo regular assessments for quality, relevance, or impact. Tracking of trainees after program completion is limited, which results in insufficient data on job placements, income levels, and long-term benefits. The absence of performance-based incentives for training centers discourages innovation and accountability.

At the grassroots level, awareness and outreach efforts are weak, especially in rural and marginalized communities. Many potential beneficiaries do not know about available programs due to poor promotion or barriers related to language and literacy. Even when programs become accessible, they often do not address local needs, economic situations, or gender-specific challenges. For example, women may struggle to attend training centers due to mobility or childcare issues, yet very few programs offer local or flexible options.

The system also suffers from teacher and trainer shortages. The number of certified trainers cannot meet the growing demand. Many trainers lack real-world industrial experience or training in teaching. Without investment in building the capacity of trainers, the quality of education and skill transfer remains low.

Political and administrative changes at the central and state levels often lead to shifts in policy priorities, disrupting the continuity and sustainability of programs. Skill development needs long-term planning and commitment, but frequent changes undermine progress and reduce public trust in these initiatives.

In conclusion, the gap between policy intent and implementation in skill development is significant and complex. Addressing it requires a coordinated and decentralized approach that focuses on quality, industry connections, inclusivity, and long-term sustainability. Only then can skill initiatives fulfill their promise of empowering India's youth and strengthening its economic future.

A key barrier to skill enhancement in India is the ongoing disconnect between academic institutions and industry needs. While universities and colleges produce many graduates, employers often find that a high proportion of these graduates lack job-ready skills. This mismatch reveals a systemic failure to integrate practical training and market relevance into mainstream education.

One reason for this gap is the outdated curriculum in many academic institutions. Most colleges and universities rely heavily on theoretical content with little focus on hands-on learning, project work, or exposure to real-world industry practices. As a result, students finish their education with an inadequate understanding of workplace demands. In fast-changing sectors like IT, electronics, or healthcare, where technology evolves quickly, delays in updating curricula can leave graduates unprepared before they even enter the job market.

Additionally, there is a lack of structured collaboration between educational institutions and industry. Unlike in developed countries, where internships, apprenticeships, and cooperative education are essential parts of academic programs, India struggles with a weak culture of industry engagement. Internships, where offered, are often poorly structured and fail to provide meaningful learning experiences. Industry leaders rarely participate in syllabus development, skill training modules, or student assessments, weakening the relevance of educational outcomes.

Faculty in higher education also often lack exposure to current industry practices. Many educators enter academia without industry experience, which limits their ability to provide students with practical insights or updated knowledge. This lack of ongoing professional development or collaboration with industry deepens the divide between academia and the workplace.

Moreover, most academic institutions do not offer placement support or career counseling. Few have dedicated offices that facilitate connections between students and potential employers, leading to poor transitions from education to employment. Institutions in rural or tier-2 cities are particularly disadvantaged due to weak networks with industries.

The government has made efforts to tackle this issue through initiatives like the National Apprenticeship Promotion Scheme (NAPS) and the creation of Sector Skill Councils (SSCs) under the National Skill Development Corporation (NSDC). These organizations aim to develop industry-aligned skill standards and foster collaboration. However, their outreach is mostly limited to urban or semi-urban areas.

To bridge the industry-academia gap, institutional reforms are urgently needed. Educational institutions should closely partner with industries to co-create curricula, organize skill workshops, offer internships, and invite industry professionals for lectures and mentoring. Industry-funded labs, innovation hubs, and live projects can

significantly improve the practical learning environment. Faculty training programs in collaboration with industry can also elevate teaching standards and close the knowledge gap.

In conclusion, addressing the disconnect between industry and academia is crucial for making Indian graduates employable and achieving national skill development goals. Strong, ongoing partnerships between educational institutions and industries will enhance education relevance and ensure India's competitiveness in the global job market.

Skill development opportunities in India are unevenly distributed, with urban areas significantly better served than rural and remote regions. This disparity arises mainly from infrastructural challenges, a shortage of skilled trainers, and limited access to technology in rural schools and vocational centers. Students from economically disadvantaged backgrounds often drop out of school early and struggle to access higher education or formal training.

Scheduled Castes, Scheduled Tribes, and other marginalized groups face numerous barriers, including social discrimination, poverty, and limited mobility. These groups are underrepresented in vocational training programs, particularly those leading to higher-paying technical jobs. Language barriers and cultural differences further hinder the effectiveness of training in diverse regions.

In the era of the Fourth Industrial Revolution, digital literacy and access to technology are crucial for skill development and employability. However, India faces a profound technological divide that complicates equitable access to skill-enhancing education. The gap between individuals with reliable access to digital tools and the internet and those without—especially in rural and underserved communities—presents a significant obstacle to achieving inclusive and effective skill development.

India's digital infrastructure is heavily skewed toward urban areas. While cities have adopted e-learning platforms, online courses, and digital classrooms, many rural residents lack stable internet access, electricity, and affordable digital devices. Recent reports indicate that only about 25% of rural households have internet access, compared to over 60% in urban regions. This digital disparity is a major hindrance for skill development programs that increasingly rely on digital methods of delivery.

The COVID-19 pandemic clearly exposed the weaknesses in India's digital education infrastructure. When schools, colleges, and training centers moved online, millions of students were left behind due to lack of access to smartphones, laptops, or broadband. Students from low-income families faced additional challenges, as digital literacy among parents and learners made it difficult to navigate online platforms. This situation led to increased dropout rates, learning gaps, and disengagement, especially among marginalized communities.

Digital literacy itself is also underdeveloped. While many young people are familiar with social media or basic smartphone use, essential skills for digital learning—such as typing, using office software, accessing e-learning portals, or understanding online safety—are often lacking. Vocational and skill development programs delivered

online assume a minimum level of digital familiarity that many learners do not possess. Without basic training in digital skills, students cannot fully benefit from even well-designed online modules.

Language barriers further complicate access. Much digital educational content is available only in English or Hindi, alienating students from vernacular backgrounds. This limits access and diminishes engagement and retention. To ensure digital platforms are inclusive, multilingual content tailored to regional and local needs is necessary.

To bridge the digital divide, the government has launched initiatives like Digital India, PM eVIDYA, and BharatNet, which aim to improve digital infrastructure and promote online education. However, effective implementation, regular upgrades, and targeted outreach in remote areas are essential for these initiatives to succeed.

To make digital literacy an enabler instead of a barrier, skill development programs should incorporate basic digital training as a core component, offer offline and hybrid learning options, and support community-based digital learning centers. Partnerships with NGOs and local organizations can help create accessible and inclusive digital ecosystems.

In conclusion, addressing the technological divide and promoting digital literacy are crucial for modern skill enhancement. Without tackling this digital gap, India's efforts to build a skilled and future-ready workforce will remain uneven and exclusive.

Gender inequality in skill development is one of the most persistent challenges in the Indian education and training system. Despite various government programs and initiatives aimed at including women in vocational education and workforce participation, the participation rate of women in skill training remains disproportionately low. This gap limits the potential of millions of women and hinders overall national economic progress.

Deeply rooted societal norms and gender stereotypes constitute one of the primary barriers to women's participation in skill training. In many regions of India, particularly in rural and semi-urban areas, girls are still seen predominantly as future homemakers instead of economic contributors. Families often prioritize the education and training of male members. As a result, many girls are withdrawn from school early or discouraged from pursuing technical or vocational education. Even when women enroll in training programs, they are frequently directed toward gender-stereotypical trades such as tailoring, beauty care, handicrafts, or baking, which tend to be low-paying and offer limited growth opportunities.

Accessibility and mobility represent another major factor. Many skill training centers are located in urban areas or are far from rural villages, making them difficult for women facing mobility restrictions to reach. Concerns about safety, the lack of reliable public transportation, and cultural restrictions on travel limit women's ability to attend training centers regularly. Unlike men, women are less likely to relocate for skill training or jobs due to domestic responsibilities or family restrictions.

Many skill development programs also fail to adopt a gender-sensitive approach. Training schedules are often rigid, with little flexibility to accommodate the dual responsibilities women have for household duties and attending classes. Most centers do not offer services like childcare, separate restrooms, or support systems for married women and mothers. These factors discourage sustained participation, particularly among women with family commitments.

Underrepresentation of women in high-paying and technical trades, such as plumbing, automotive repair, electronics, coding, or machine operation, remains a critical challenge. Societal beliefs that these fields are "male domains" dissuade women from enrolling in these courses. Additionally, the absence of female trainers in technical areas contributes to the discomfort and alienation women may feel in male-dominated classrooms and workplaces. The lack of role models in these trades limits women's aspirations and reinforces occupational segregation.

Early marriage, pregnancy, and domestic workloads also significantly disrupt women's skill development journeys. Many girls are forced to stop their education and training after marriage. Without social support systems or policy mechanisms to allow for re-entry into education or training, these women remain excluded from the formal workforce.

Various government schemes, such as the Pradhan Mantri Kaushal Vikas Yojana (PMKVY) and Deen Dayal Upadhyaya Grameen Kaushalya Yojana (DDU-GKY), have recognized these challenges and included provisions to promote women's participation in vocational training. Some initiatives offer travel and boarding allowances, stipends, and women-only training centers. The Mahila Shakti Kendra initiative and the STEP (Support to Training and Employment Programme for Women) scheme have also been launched to provide technical training to women in non-traditional areas. However, these schemes often struggle with poor outreach, limited monitoring, and a lack of ongoing engagement with communities to challenge gender norms.

Additionally, digital skill development programs under the Digital India initiative and Skill India Mission frequently overlook women's specific needs. With women facing lower levels of digital access and literacy, the effectiveness of these programs for promoting gender equality remains uncertain.

Among females, especially in rural areas, women often miss out on online training opportunities. The absence of gender-disaggregated data and impact assessments makes it hard to gauge the effectiveness of these programs in closing the gender gap.

To effectively address gender inequality in skill training, a flexible and gender-sensitive approach is necessary. This approach should include developing women-focused curricula, creating safe and welcoming training environments, offering flexible schedules, ensuring transportation and childcare support, and providing career guidance tailored to women's needs. Awareness campaigns aimed at changing societal attitudes, involving community leaders, and engaging families in supporting women's goals are equally important.

Additionally, policy changes should promote and reward private sector employers for hiring and training women in non-traditional jobs, offer mentorship and networking opportunities, and set clear career advancement paths. Incorporating gender equity principles into the design, execution, and assessment of all skill development policies is essential for creating a truly inclusive workforce.

In conclusion, gender inequality in skill training is not just a result of broader social issues; it is a major factor in economic inclusion and national development. Tackling this issue requires more than just targeted programs; it requires a fundamental shift in attitudes, policies, and institutional structures. Empowering women with fair access to skill training is not only a matter of justice; it is an economic necessity for a nation wanting to tap into its full demographic potential.

Impact of NEP 2020 on Skill Enhancement :

The National Education Policy (NEP) 2020 is a major reform aimed at transforming India's education system to make it more inclusive, well-rounded, and suitable for 21st-century needs. One of its most progressive aspects is incorporating skill development and vocational training into regular education, addressing long-standing gaps between academic learning and job readiness. The policy marks a significant shift in how we view education—not merely as a way to earn degrees, but as a means to develop practical skills.

One key proposal of NEP 2020 is to start vocational education from Grade 6, along with internships. This early exposure aims to make skill training a normal part of general education while challenging the traditional divide between academic and vocational tracks. By encouraging students to explore various career options and gain hands-on experience at an early age, the policy seeks to nurture creativity, problem-solving, and practical knowledge essential for job readiness.

Moreover, NEP supports flexible and interdisciplinary learning. The policy encourages students to enroll in skill-based subjects alongside traditional academic courses. The introduction of the Multiple Entry and Exit System (MEES) and the Academic Bank of Credits (ABC) allows students to move easily between vocational and higher education paths, reducing the stigma around skill-based education and enabling personalized learning experiences.

The NEP also supports integrating technology into education. Through online learning platforms, digital assessments, and virtual labs, the policy aims to improve access to skill training, particularly for learners in remote and underserved areas. Additionally, the National Educational Technology Forum (NETF) is expected to foster innovation and build capacity in digital teaching, allowing institutions to adopt modern skills like coding, AI, and data analytics.

Furthermore, NEP 2020 calls for better collaboration between industry and academia. By inviting private companies to participate in curriculum development, internships, and faculty training, the policy promotes cooperation between education providers and the job market. It also envisions Sector Skill Councils (SSCs) actively identifying emerging skill requirements and ensuring curriculum relevance.

Despite its progressive intent, the implementation of NEP 2020 encounters significant challenges. Many schools and colleges lack the infrastructure, trained staff, and partnerships necessary to provide quality skill training. Variations in funding and administrative capabilities at the state level may result in uneven policy adoption. Moreover, there is a low level of awareness among parents, teachers, and communities about the importance of vocational education, especially in rural areas.

In conclusion, NEP 2020 has the potential to reshape India's education system into a more skill-focused, adaptable, and inclusive model. With effective implementation, sufficient investment, training, and collaboration among stakeholders, it can play a critical role in closing the education-employment gap and equipping India's youth with the tools for meaningful and productive careers in the modern economy.

Conclusion :

India is at a crucial moment where aligning education with job readiness can influence its economic and social growth. The challenges faced by the Indian education system in skill development are complex, ranging from outdated curricula and insufficient training facilities to systemic gender bias and a continuing digital divide.

Despite various policy initiatives, the rollout of skill development programs has been inconsistent and lacking. The gap between academic institutions and industry undermines the job prospects of graduates. Regional differences and socioeconomic inequalities further widen the skills divide, leaving many people without opportunities for advancement. Technological barriers and low digital literacy risk leaving entire communities behind in an increasingly digital economy.

While NEP 2020 offers a strong policy foundation and vision for integrating skill-based education, the real test is in its execution. Successful implementation will require not just alignment of policies but also significant investments in infrastructure, training, curriculum reform, and partnerships between public and private sectors. Strategies tailored to local contexts, along with ongoing monitoring and feedback, must be part of the system to ensure that reforms are adaptable and inclusive.

To achieve the vision of a skilled and empowered workforce, India must embrace an education model that values both mental and practical skills. This will require a shift in teaching methods, involvement of stakeholders, and distribution of resources. Only then can India take advantage of its demographic potential and emerge as a global center of knowledge and skills.

References :

1. Government of India. National Education Policy 2020. Ministry of Education, 2020.
2. National Skill Development Corporation (NSDC). Annual Report 2022–23. NSDC, 2023.
3. Planning Commission. Twelfth Five Year Plan (2012–2017): Social Sectors. Government of India, 2013.
4. NITI Aayog. Strategy for New India @75. Government of India, 2018.
5. Ministry of Skill Development and Entrepreneurship. Skill India Mission: Annual Report. MSDE, 2022.

6. World Bank. World Development Report 2018: Learning to Realize Education's Promise. World Bank Publications, 2018.
7. UNESCO. Global Education Monitoring Report 2022: Gender and Education. UNESCO Publishing, 2022.
8. FICCI. Reimagining India's Education Ecosystem: Roadmap to a USD 5 Trillion Economy. FICCI, 2021.
9. UNICEF India. Digital Learning in India: Challenges and Opportunities. UNICEF, 2021.
10. Agarwal, Pawan. Higher Education in India: The Need for Change. Indian Council for Research on International Economic Relations (ICRIER), 2009.
11. Basu, Kaushik. India's Emerging Economy: Performance and Prospects in the 1990s and Beyond. MIT Press, 2004.
12. Tilak, Jandhyala B. G. Education and Development: Lessons from the Indian Experience. Springer, 2019.
13. Mehrotra, Santosh. India's Skills Challenge: Reforming Vocational Education and Training to Harness the Demographic Dividend. Oxford UP, 2014.
14. Mitra, Arup. Skill Development in India: Challenges and Opportunities. Springer, 2021.
15. Aslam, Monazza, and Geeta Kingdon. "What Can Teachers Do to Raise Pupil Achievement?" Oxford Review of Education, vol. 37, no. 1, 2011, pp. 89–109.
16. Bhattacharya, Sujit. "Bridging the Industry–Academia Gap in India." Current Science, vol. 110, no. 2, 2016, pp. 185–186.
17. Bansal, Shikha. "Bridging the Skill Gap in India: Industry's Role and Responsibility." International Journal of Applied Research, vol. 2, no. 1, 2016, pp. 320–324.
18. Kumar, Krishna. Political Agenda of Education: A Study of Colonialist and Nationalist Ideas. Sage Publications, 2005.
19. National Sample Survey Office (NSSO). 75th Round Survey on Education. Government of India, 2019.
20. Telecom Regulatory Authority of India (TRAI). Indian Telecom Services Performance Indicators, 2023.